

Key Delivery Actions during 2017/18

Review		Success Measure	Portfolio Responsibility	
PLANNING & HOUSING	PH.1	Local Plan <i>Local plan consultation and draft submission for adoption</i>	More homes Economic growth	Planning & Transportation
	PH.2	Housing Strategy <i>Review the Councils policy for the provision of all types of housing in the context of the Local Plan review, the recent Housing White Paper, the Councils role as a social landlord and the needs of all residents of the District.</i>	More homes Economic growth	Housing & Communities
	PH.3	Building Control <i>Service delivery review of the Building Control service.</i>	Lower costs More efficient and effective working	Planning & Transportation
	PH.4	Tax & Benefits <i>Review in light of changes arising from Universal Credit implementation</i>	More efficient and effective working	Finance & Efficiency
	PH.5	Planning Service <i>To review resources taking into account Housing White Paper and the Local Plan.</i>	More efficient and effective working	Planning & Transportation
GOVERNANCE & REGULATION	GR.1	Financial Strategy <i>To develop a strategic financial plan that is sustainable for the long term</i>	Lower costs Income generation Self sufficient	Finance & Efficiency
	GR.2	Income Generation Strategy <i>Delivery of income generation strategy including commercial investment</i>	Income generation Increased Asset Portfolio	Finance & Efficiency
	GR.3	Member Support <i>To review the current democratic process to ensure that the links between the Council and local communities meet the needs of local people</i>	More efficient and effective working	Leader's
OPERATIONS	O.1	Waste & Recycling <i>Determine strategy including outcomes of the county wide Project Integra review</i>	Improved service delivery Lower costs More efficient and effective working	Environment
	O.2	Health & Leisure Centres <i>Service delivery review to challenge existing arrangements and maximise outcomes for the council and the customer in the longer term</i>	Lower costs More efficient and effective working	Health & Leisure
	O.3	Enforcement Activity (Streetscene) <i>Identify opportunities for joining up enforcement activities of visible officers</i>	Lower costs More efficient and effective working	Environment
	O.4	Accommodation Strategy <i>Develop an accommodation strategy to include</i>	Optimisation of assets	Finance & Efficiency

		<i>operational sites to meet the future needs of the Council</i>	Lower costs	
	O.5	Coastal <i>Ongoing identification and review of coastal schemes and funding arrangements</i>	Lower costs More efficient and effective working	Environment
RESOURCES	R.1	Performance Management <i>Review of Performance Management framework</i>	Improved service delivery Lower cost	Leader's
	R.2	Digital Service Delivery <i>Improved service delivery through modernised working</i>	Improved service delivery Lower costs Increased skills	Finance & Efficiency
	R.3	Pay & Reward <i>To determine a fit for purpose pay & reward strategy.</i>	Recruit & retain the right people.	Leader's
	R.4	Building Works <i>Service delivery review to challenge existing model and maximise outcomes for the council and the customer, including optimising revenue potential and ensuring efficiency and effectiveness of the department</i>	Lower costs More efficient and effective working	Finance & Efficiency
	R.5	Customer Strategy <i>To transform the way customers access our services, through the better use of digital service delivery.</i>	Improved service delivery Lower costs More efficient and effective working	Finance & Efficiency
All service reviews will consider opportunities for collaboration and income generation.				

BUDGET OUTTURN POSITION

SUMMARY GENERAL FUND OUTTURN INFORMATION 2016/17 (£'000)					
Original Budget				17,192	
Financial Monitoring	Savings/Income	Requirements	NET TOTAL		Portfolio/Committee Level Outturn Analysis
August	-731	77	-654		
November	-1,061	279	-782		
April	-881	430	-451		
	-2,673	786	-1,887		
Outturn	-1,574	377	-1,197		
	-4,247	1,163	-3,084		
Rephasings	Into 16/17	Out of 16/17	NET TOTAL		
August	2,297		2,297		
November		-272	-272		
April		-1,103	-1,103		
	2,297	-1,375	922		
Outturn		-207	-207		
	2,297	-1,582	715		
Outturn Position				14,823	
					* Service Variations >£25,000
					(1) - Street Scene -58
					(1) - Environmental Health -34
					(1) - Public Conveniences -25
					(2) - Planning Policy -65
					(2) - Environmental Design -29
					(2) - Transportation -70
					(3) - Health & Leisure Centres -255
					(3) - Sports & Comm. Develop. -46
					(4) - Office Accommodation -47
					(4) - ICT Workplan / Contracts -49

SUMMARY CAPITAL PROGRAMME OUTTURN INFORMATION 2016/17 (£'000)						
	GENERAL FUND		HRA		TOTAL	
Original Budget	3,291		17,378		20,669	
Financial Monitoring	Savings/Income	Requirements	Savings/Income	Requirements	NET TOTAL	Portfolio/Committee Level Outturn Analysis
August		1,363			1,363	
November		100			100	
April	-161	130	-1,694	231	-1,494	
	-161	1,593	-1,694	231	-31	
Outturn		61		485	546	
	-161	1,654	-1,694	716	515	
Rephasings	Into 16/17	Out of 16/17	Into 16/17	Out of 16/17	NET TOTAL	
August	1,861		300		2,161	
November		-1,050		-1,900	-2,950	
April		-2,050			-2,050	
	1,861	-3,100	300	-1,900	-2,839	
Outturn		-183		-8	-191	
	1,861	-3,283	300	-1,908	-3,030	
Outturn Position					18,154	
						* Project Variations >+/-£25,000
						Stocklands Purchase (land swap) 623
						Major Repairs 142
						North Milton Estate -194
						Acquisitions -96

HOUSING REVENUE ACCOUNT OUTTURN INFORMATION 2016/17 (£'000)

	Original Budget	Budget Variations via Financial Monitoring	Latest Budget	Outturn Actuals	Outturn Variation against Latest Budget
INCOME					
Dwelling Rents	-26,317	32	-26,285	-26,288	-3
Non Dwelling Rents	-706	-24	-730	-734	-3
Charges for Services & Facilities	-752	8	-744	-750	-6
Contributions towards Expenditure	-58	-14	-72	-60	12
Interest Receivable	-75	0	-75	-75	0
Sales Administration Recharge	-26	-16	-42	-40	2
Shared Amenities Contribution	-179	0	-179	-178	1
TOTAL INCOME	-28,113	-14	-28,127	-28,126	1
EXPENDITURE					
Repairs & Maintenance					
Cyclical Maintenance	1,472	0	1,472	1,109	-363
Disabled Facilities	509	0	509	551	42
Reactive Maintenance	2,789	0	2,789	2,585	-204
Supervision & Management					
General Management	3,746	-262	3,484	3,493	9
Special Services	1,220	-24	1,195	1,117	-79
Homeless Assistance	62	-1	61	58	-3
Rents, Rates, Taxes and Other Charges	11	11	22	43	21
Provision for Bad Debt	150	0	150	65	-85
Capital Financing Costs	4,488	0	4,488	4,487	-1
RCCO	13,667	-1,994	11,673	10,540	-1,133
TOTAL EXPENDITURE	28,113	-2,270	25,843	24,046	-1,797
HRA OPERATING SURPLUS(-) / DEFICIT	0	-2,284	-2,284	-4,080	-1,796
HRA Total Annual Surplus(-) / Deficit					-4,080
Transfer to ICT Reserve M410 HY001					59
HRA TOTAL ANNUAL SURPLUS(-) / DEFICIT					-4,021